

MINUTES
BOARD OF TRUSTEES' MEETING
May 6, 2016, 2:00 p.m.
Hawkins Hall Conference Room
Troy University Campus
Troy, Alabama

The Troy University Board of Trustees convened at 2:00 p.m. on May 6, 2016, in Hawkins Hall Conference Room on the Troy University Campus in Troy, Alabama.

Before calling the meeting to order, Senator Dial called upon Mr. Charles Nailen to open the meeting with prayer.

Following the prayer, Senator Dial recognized Matt Firpo, reporter for the student newspaper the *Tropolitan*.

Senator Gerald Dial, President pro tempore of the Board, called the meeting to order and asked for a roll call.

I. Roll Call

Upon roll call, the following members, comprising a quorum, answered present: Senator Gerald O. Dial, Mrs. Karen Carter, Mr. Ed Crowell, Dr. Roy H. Drinkard, Mr. John D. Harrison, Dr. Earl V. Johnson, Mr. Lamar P. Higgins, Mr. Forrest Latta, Mr. Charles Nailen, Mr. Allen E. Owen, Mr. C. Gibson Vance, and Ms. Olivia Melton, SGA President (non-voting member). Absent: Governor Robert Bentley.

II. Approval of Minutes

A draft copy of the December 11, 2015, minutes was provided to Board members prior to the meeting. Senator Dial called for a motion to approve the minutes as presented.

ACTION: MR. OWEN MADE A MOTION TO ACCEPT THE MINUTES FOR THE DECEMBER 11, 2015, MEETING AS PRESENTED. THERE WERE NO CORRECTIONS OR ADDITIONS BROUGHT FORWARD. FOLLOWING A SECOND BY MR. HIGGINS AND WITH NO FURTHER DISCUSSION, THE BOARD APPROVED THE MINUTES AS PRESENTED.

III. Reports

A. Chancellor

The following is an outline of the report given by the Chancellor to which he summarily referred to as "The Four Cs"—Challenges, Changes, Competition, and Commendations. Highlights of the agenda for the meeting were shared which included a Rightsizing Update, Approval of Honorary Doctorate, Financial Report and tuition proposal for 2016-17, Resolution honoring out-going SGA President Heath Barton, and a report from Athletics.

Challenges

- 48 states cut higher education since 2008 (Alabama cut total 39% since 2008)
- Moody's predicts 15 universities a year to close by 2017 (Mergers to average 6 annually)
- Oklahoma higher education funding drops 11%
- Louisiana cuts predicted to 12% and facing deferred maintenance of \$2B
- Kentucky cuts equal 4% and Kansas cuts equal 3%

Changes

- Eastern Illinois cuts 200 from staff
- University of Oregon cuts 79 faculty
- Delaware State University cuts 23 programs
- North Dakota offering faculty buyouts
- University of California-Berkley faces \$150 deficit
- Chicago State to lay off 300 staffers
- University of Phoenix lays off 470 in Arizona
- Tuition continues to climb across the country (University of Connecticut trustees approved plan to hike tuition by 31% over four years)

Competition

- Michigan, New Jersey—2-year colleges want to offer BS degrees in Nursing
- Pentagon lifts on-base military recruiting ban on University of Phoenix
- Alabama competition at all-time high—285 universities
- High school application pool projections 2011-2012: Alabama +0.5%, Florida +2.9%, Georgia +7.1%

Commendations

- Ranked in top tier *US News & World Report*
- *Best Value Colleges* ranks TROY 15th for online education
- *College Choice*—top 50 online bachelor's degrees in liberal arts
- 2016 Institution Award from Council of College and Military Educators (CCME)
- Sports Management ranked #5 on national list for affordability
- *Affordable Online Colleges*—Online Strategic Communications ranked #41
- *Business Insurance* magazine named TROY's Risk Management Program #12 in the nation
- Human Resources MBA ranked in top 10 in US
- Record enrollment for international students—1,160

News Across TROY

- Dr. Steven Taylor named Arts and Sciences Dean
- Dr. Felicia Bell, Director of Rosa Parks Library and Museum, honored by Alabama Legislature with resolution
- Professor Cathy Dunn recipient of Ingalls Award
- Dr. Judge Edwards recognized as Emerging Leader Award recipient at the national level from the American Association of University Administrators (AAUA)
- Dr. Iris Xu received Outstanding Administrator Award from the Alabama World Language Association
- TROY received its first Kellogg Foundation grant
- TROY's Common Reader Program for 2016 will feature a book written by Troy graduate Tom Foreman, **My Year of Running Dangerously**.

Facilities Update

- Stewart Hall and Park: Dedication for park has been set for September 23, 2016, in conjunction with the annual Joint Board Retreat and New Mexico State football game
- North End Zone: Getting closer to bidding the project
- Proposed Parking Expansion: Noted that the proposed location near the Trojan Center and Arena will add approximately 600 new parking spaces

2016 Dates to Remember

July 22	Commencement/Board of Trustees' Meeting
Sept. 3	TROY vs. Austin Peay
Sept. 10	TROY @ Clemson
Sept. 17	TROY @ Southern Miss
Sept. 23-24	Joint Retreat, Troy
Sept. 24	TROY vs. New Mexico State
Oct. 1	TROY @ Idaho
Oct. 15	TROY vs. Georgia State
Oct. 20	TROY @ South Alabama
Nov. 5	TROY vs. UMASS (Sound of South Alumni Day/Preview Day)
Nov. 12	TROY vs. Appalachian State (Military Appreciation Day)
Nov. 17	TROY vs. Arkansas State (Senior Day)
Nov. 26	TROY @ Texas State
Dec. 3	TROY @ Georgia Southern
Dec. 16	Commencement/Board of Trustees' Meeting

- **Rightsizing—Dr. John Dew**

Dr. Dew stated that at the July meeting an enrollment snapshot will be shared and added that one of our major initiatives to increase enrollment has been the development of a new web site targeting online students. In terms of rightsizing, Dr. Dew briefed the Board on three areas: Staff Reductions, Facility Leases, and Faculty.

Staff Reductions

27 Positions Eliminated

- Consolidated management positions at support locations
- Eliminated staff at Savannah location
- Consolidated admissions positions at support locations
- Eliminated positions at University Park
- **Documented savings of \$1.7M**

Facility Leases

- Closed Savannah location
- Cut back on space in Columbus, GA
- Moved to smaller, less expensive space in Pensacola
- **Documented savings of over \$400K**
- Upcoming initiatives: Move to smaller location in Albany and consolidation of Atlanta/Covington locations

Faculty

- Credit Hour Production reduced from 586,539 in 2011 to 393,210 in 2015
- Full-time faculty decreased from 582 to 570 over the same period
- Adjunct faculty decreased from 793 to 277
- Deans monitoring opportunities for right sizing as tenured, full-time faculty retire
- Careful analysis of individual full-time faculty productivity in progress—
influenced by online teaching
- Will review cost of full-time faculty supporting low enrollment programs at
non-residential locations and explore augmenting with adjuncts

B. Board Committee Reports

- **Academic Affairs, Honorable Karen Carter**

Mrs. Carter reported that the Academic Affairs Committee met in March and she expressed appreciation to Dr. Earl Ingram, Senior Vice Chancellor for Academic Affairs, for the support of the committee.

On behalf of the Academic Affairs Committee, Mrs. Carter presented Resolution No. 1 to award the Honorary Doctor of Humane Letters to Ms. Arlene Jackson, who delivered today's commencement address and who serves as Associate Vice Chancellor for International Initiatives at the American Association of State Colleges and Universities (AASCU).

Senator Dial thanked Mrs. Carter for her report and stated that this is not the normal procedure the Board follows in approving an honorary doctorate and will not make this a precedent. However, given the timing Senator Dial noted that a letter was sent prior to the awarding of the degree.

- **Resolution No. 1—Awarding the honorary doctorate for Ms. Arlene Jackson**

**ACTION: SENATOR DIAL CALLED FOR A MOTION TO APPROVED
RESOLUTION NO. 1 AS PRESENTED BY MRS. CARTER'S MOTION. A SECOND
WAS TO THE MOTION WAS MADE BY MR. VANCE. RESOLUTION NO. 1 WHICH
FOLLOWS WAS ADOPTED BY THE FULL BOARD.**

Resolution No. 1

Presenting Ms. Arlene Jackson with the Honorary Doctor of Humane Letters

WHEREAS, Ms. Arlene Jackson serves as Associate Vice Chancellor for International Initiatives at the American Association of State Colleges and Universities (AASCU) with more than 35 years of experience in international education; and

WHEREAS, Ms. Jackson has worked through AASCU, the U.S. Department of State, the U.S. Information Agency and other organizations to promote the internationalization of American higher education; and

WHEREAS, More than 25 years ago, Troy University embarked on a mission of globalization which has increased the number of international students studying with TROY in Alabama from 40 to almost 1,100, representing 76 nations; and

WHEREAS, building strong partnerships to promote understanding and ultimately appreciation of other nations and cultures has served as the foundation of Troy University's internationalization effort; and

WHEREAS, Ms. Jackson has been invaluable to Troy University's internationalization efforts by sharing freely her expertise, guidance, and counsel and also by serving as an effective advocate for international education;

THEREFORE BE IT RESOLVED, that Ms. Arlene Jackson be awarded the Honorary Doctor of Humane Letters degree as a tribute to her support of Troy University and her steadfast advocacy of international education; and

BE IT FURTHER RESOLVED that this degree be awarded on the occasion of Spring Commencement Ceremonies on the Troy Campus on May 6, 2016.

- **Finance Committee, Honorable John Harrison**

Senator Dial called upon Mr. Harrison to present a report of the Finance Committee. Mr. Harrison advised that the Finance Committee met on April 20, 2016, and the financial report and deep dive discussions covered many aspects of the financial picture—such as the areas of enrollment data, investments, tuition rate history and tuition rate request scenarios. Mr. Harrison added that the bottom line is that there is just not enough revenue. He added that there are two options—either cut deeper or raise revenue. Mr. Harrison summarized the proposed tuition increase being presented today and then turned the presentation over to Dr. Bookout.

- **Financial Report—Dr. Jim Bookout**

Dr. Bookout thanked Mr. Harrison and members of the Finance Committee for their leadership.

Dr. Bookout stated that his report would cover the following areas:

- 2017 Revenue Considerations
- 2017 Revenue Sources
- 2017 Proposed Tuition Rates
- Investment Update
- Facilities Update
- Resolution

2017 Revenue Considerations

Dr. Bookout stated that revenue considerations involve (1) determining ancillary revenue sources and state appropriations, (2) assessing the impact of mandatory cost increases such as Teacher Retirement System and health insurance, (3) projecting tuition, fee, auxiliary revenue with current rates and lower projected credit hour production, and (4) drafting of expense budget as a base for possible tuition increase. Dr. Bookout added that this is a very comprehensive process with the goal to balance revenue vs. expenses.

2017 Revenue Sources

Dr. Bookout noted that projected revenue sources are basically the same as last year's but there will be a slight upswing because of the 1.7M increase in state appropriations. An historical summary of state appropriation to total revenue budget and tuition and fee revenues was shared by Dr. Bookout. He added that the 2017 revenue budget is predicted at \$221M. However, Dr. Bookout noted that the university would still be \$6.8M underfunded based on the projected \$228M FY 2017 expenditure budget. Dr. Bookout added that the \$6.8M gap will have to be closed prior to presenting the final budget in July. The Board members were assured that steps are being taken to close the gap. Several of those initiatives underway were shared by Dr. Bookout.

In Dr. Bookout's report, the following rate proposal was shared:

2017 Proposed Tuition Rates

Dr. Bookout continued by stating that in regard to TROY's tuition rates have historically remained in the middle ranking category when compared to other universities in the state. Continuing his report, Dr. Bookout explained three projected revenue scenarios that the Finance Committee considered in arriving at the proposed tuition and fee rates for 2017. A summary TROY's proposed rates as reflected below will change in only two areas.

Proposed tuition and fee rates shared by Dr. Bookout are listed below:

- Undergraduate per credit hour tuition - \$301
- Graduate per credit hour tuition - \$397 (no change)
- TROY Online tuition - undergraduate per credit hour tuition - \$250 In-Class; \$338 On-Line (no change)
- TROY Online tuition - graduate per credit hour tuition - \$330 In-Class; \$494 On-Line
- Student dining fee of \$275 per term for Troy campus students taking 9+ cr. hr.'s (unless all 9 are online)
- General Fee - \$39.00 per credit hour (no change)
- Student Facility Fee (Troy Campus Only) - \$100 per semester (fall and spring semesters) for all students on the Troy Campus taking 6 or more credit hours, and \$50 during the summer term to be applied to Troy Campus students taking three or more credit hours to be used for construction and operation of a new Student Recreation Center and improvements necessary to support student activities in the Trojan Center.

Discussion followed and Dr. Bookout responded to comments and questions from Board members.

Investment Update

Dr. Bookout reviewed the reserve fund usage and balance, noting the need to restrict spending from reserves. He shared information about how funds are maintained and reviewed current projects that will use some of the reserve funds. Dr. Bookout further indicated the reserve balance as of September 30, 2015, was \$98,636,000 and added that this amount is included in calculating the unrestricted net position ratio.

Facilities Update

An update on the progress of current projects was given and Dr. Bookout added that all are on track as planned.

Resolution

At this time Dr. Bookout turned the presentation over to Mr. Harrison, who presented the following resolution.

o Resolution No. 2-Proposed Tuition for AY 2016-2017

Before introducing Resolution No. 2 to the Board, Mr. Harrison commented on prior discussions about equity funding. He challenged Board members to make equity funding a priority on everyone's agenda.

On behalf of the Finance Committee, Mr. Harrison presented Resolution No. 2, which was approved unanimously by the Finance Committee, to the full Board for adoption.

Resolution No. 2

ACTION: ON A MOTION PROPOSED BY MR. HARRISON, THE CHAIR CALLED FOR A SECOND. MR. CROWELL SECONDED THE MOTION TO ADOPT. DISCUSSION: MR. NAILEN EXPRESSED APPRECIATION TO DR. BOOKOUT AND THE STAFF FOR THE EXCELLENT PRESENTATION TODAY. MR. NAILEN THEN URGED BOARD MEMBERS TO LEAVE NO STONE UNTURNED WHEN CONSIDERING TUITION INCREASES. HE ADDED THAT IT GRIEVES HIM TO HAVE TO CONSIDER RAISING TUITION BECAUSE THE FAMILIES AND HOUSEHOLDS THESE INCREASES COME FROM HAVE NOT EXPERIENCED AN INCREASE IN THEIR INCOME. MR. NAILEN SAID HE APPRECIATED THE COMMENTS ABOUT RIGHT SIZING AND ADVERTISING AND CHALLENGED THAT WE LOOK AT WHETHER WE ARE SEEING THE RESULTS OF

OUR ADVERTISING EFFORTS. HE FURTHER CHALLENGED EVERYONE TO MAKE SURE RECRUITING EFFORTS ARE PRODUCING RESULTS. MR. HIGGINS COMMENDED THE FINANCE COMMITTEE FOR ITS WORK, BUT REMINDED THE BOARD ABOUT DISCUSSIONS IN PREVIOUS YEARS WHERE A SUGGESTION WAS MADE THAT THE UNIVERSITY LOOK AT COMING UP WITH ENOUGH OF A TUITION PROPOSAL WHEREBY TUITION WOULD NOT HAVE TO BE RAISED EVERY YEAR. MR. HIGGINS ADDED THAT HE UNDERSTANDS IT WOULD BE A DIFFICULT DECISION BUT IT WOULD BE SO MUCH BETTER THAT FOR ONE YEAR WE COULD SAY THERE WOULD NOT BE A TUITION INCREASE. THERE BEING NO FURTHER DISCUSSION, THE CHAIR CALLED FOR THE QUESTION ON THE MOTION MADE BY MR. HARRISON WITH A SECOND FROM MR. CROWELL. RESOLUTION NO. 2, WHICH FOLLOWS, WAS APPROVED BY THE FULL BOARD.

Resolution No. 2

Changing the Tuition Rates and Fee Structure

WHEREAS, Troy University received an increase in its state appropriations totaling \$1.65 million for the fiscal year 2016, and is expecting to receive an increase of \$2.1 million for the fiscal year 2017; and

WHEREAS, Troy University has become a self-reliant, tuition driven institution, only through good stewardship of its resources, sound financial management, and its entrepreneurial spirit has it been able to not only sustain itself during a declining economy but advance its mission; and

WHEREAS, Troy University's current tuition structure is as follows; and

1. Undergraduate per credit hour tuition - \$287
2. Graduate per credit hour tuition from - \$397
3. TROY Online tuition - undergraduate per credit hour tuition - \$250 In-Class; \$338 On-Line
4. TROY Online tuition - graduate per credit hour tuition - \$330 In-Class; \$494 On-Line

WHEREAS, Troy University's current fee structure is as follows; and

1. Student dining fee of \$275 per term for Troy campus students taking 9+ cr. hr.'s (unless all 9 are online)
2. General Fee - \$39.00 per credit hour

WHEREAS, Troy University's proposed tuition structure is as follows; and

1. Undergraduate per credit hour tuition - \$301
2. Graduate per credit hour tuition from - \$397
3. TROY Online tuition - undergraduate per credit hour tuition - \$250 In-Class; \$338 On-Line
4. TROY Online tuition - graduate per credit hour tuition - \$330 In-Class; \$494 On-Line

WHEREAS, Troy University's proposed fee structure is as follows; and

1. Student dining fee of \$275 per term for Troy campus students taking 9+ cr. hr.'s (unless all 9 are online)
2. General Fee - \$39.00 per credit hour
3. Student Facility Fee (Troy Campus Only) - \$100 per semester (fall and spring semesters) for all students on the Troy Campus taking 6 or more credit hours, and \$50 during the summer term to be applied to Troy Campus students taking three or more credit hours to be used for construction and operation of a new Student Recreation Center and improvements necessary to support student activities in the Trojan Center, with the understanding that the Chancellor is authorized to modify the final rates over time based on the size, scope, and operational costs of student recreation facilities.

THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES that Troy University proposes to increase the tuition and fee structure, as proposed, with the understanding that the Chancellor is authorized to set the final rate at some date after the legislative budget process is final.

Senator Dial closed out the discussions regarding funding with an update on the legislative process and funding for the university.

- **Student Affairs Committee, Honorable Lamar P. Higgins**

Mr. Higgins advised that the Student Affairs Committee met in Montgomery recently and discussions centered around the Student Recreation Center. He mentioned that if there was a portion of Sartain Hall that was salvageable that could be a consideration. Mr. Higgins indicated that Dr. Dew would share that discussion with the administration.

It was noted that sorority rush has been the largest ever in last couple of years and discussions are ongoing about expanding the Greek System. Several national sororities are making application to campus to explore their desire to come to campus.

Mr. Higgins also mentioned that the Student Affairs Committee discussed a Freedom of Speech document that went to a Student Affairs sub-committee. At a future meeting a formal report will be forthcoming following review.

At this time, Mr. Higgins introduced Resolution No. 3 honoring out-going Student Government Association President Mr. Heath Barton, as a member of the Board of Trustees.

- **Resolution No. 3—Honoring SGA President Heath Barton**

ACTION: MR. HIGGINS BROUGHT FORWARD A MOTION TO ADOPT RESOLUTION NO. 3 HONORING MR. HEATH BARTON. MRS. CARTER PROVIDED A SECOND TO THE MOTION. THERE BEING NO DISCUSSION THE MOTION WAS ADOPTED UNANIMOUSLY BY THE BOARD.

Following the approval of the resolution, a framed copy of Resolution No. 3 was presented to Mr. Barton.

Mr. Barton made a few remarks about his experience at the university and how much it has meant to him and he expressed his appreciation the Board for its support of the student body.

Resolution No. 3

Commending Heath Barton for his service as SGA president

WHEREAS, Heath Barton served as President of the Troy University Student Government Association for the 2015-2016 academic year; and

WHEREAS, Mr. Barton has shown outstanding leadership qualities and has played an integral role in the progress of Troy University; and

WHEREAS, Mr. Barton's administration was marked by his devotion to serving as a passionate advocate for the student body he represented; and

WHEREAS, Mr. Barton worked hand-in-hand with senior administration to help form a vision for a new student recreation facility on the Troy Campus;

WHEREAS, Mr. Barton has done an outstanding job of representing the student body on the Board of Trustees, among the faculty and staff and in the greater community; and

WHEREAS, Mr. Barton's term as SGA President came to an end during spring semester 2016,

THEREFORE BE IT RESOLVED, that the Board of Trustees hereby recognizes Mr. Heath Barton for his hard work and exemplary leadership of the Student Government Association and wishes him the best for future success.

- **Remarks from incoming SGA President Olivia Melton**

To conclude his report, Mr. Higgins introduced Ms. Olivia Melton, newly elected Student Government Association President, and Ms. Melton made brief remarks about areas that the

SGA will focus on for the coming year.. Items mentioned included a desire for renovation of the Trojan Center, safety concerns, and expanding food service options/hours.

Senator Dial welcomed Ms. Melton to the Board.

- **Athletic Policy Committee, Honorable Allen Owen**

Mr. Owen presented Resolution No 4 honoring DeMarcus Ware and it was noted that this resolution was sent to Board members prior to the DeMarcus Ware Day on April 19 2016, as declared by Governor Bentley. It was further noted that today's action would be to ratify Resolution No. 4.

Senator Dial expressed appreciation to Mr. Higgins for his involvement in bringing the honor to DeMarcus Ware. It was noted that Mr. Ware met with the Governor and spoke to the Legislature on April 19th. His recognition brought great visibility and credibility to the university. He did a great job representing not only himself but Troy University was well.

Mr. Higgins added that he appreciated everyone's help in this endeavor and no one had any idea of the impact it would have on Demarcus and his family. It was a great day and he expressed his appreciation for everything the university has done for him

- **Resolution No. 4—Honoring DeMarcus Ware**

ACTION: MR. JOHNSON MADE A MOTION TO RATIFY RESOLUTION NO. 4. WITH A SECOND PROVIDED BY MR. HIGGINS, RESOLUTION NO. 4 WAS RATIFIED.

Resolution No. 4

A Resolution Honoring DeMarcus Ware

WHEREAS, DeMarcus Ware, a Troy University alumnus, class of 2005, is one of the premier players in the National Football League and a key member of the 2016 Super Bowl Champions Denver Broncos; and

WHEREAS, DeMarcus Ware's career as a Troy University Trojan was marked by his selection as Sun Belt Conference Defensive Player of the Year as he set several team records which still stand all while leading the Trojans to their first D-I bowl appearance; and

WHEREAS, DeMarcus Ware is the first Trojan selected in the first round of the NFL draft, as the Dallas Cowboys made him the number 11 pick overall; and

WHEREAS, DeMarcus Ware has earned spots on 9 Pro Bowl teams and ranks second among active players and 11th in history with 134 career sacks, earning him a place among the all-time great defensive players in NFL history; and

WHEREAS, DeMarcus Ware has conducted himself on and off the field with the highest standards of professionalism, bringing glory to his alma mater of Troy University, his hometown of Auburn, Alabama, and his home State of Alabama; and

WHEREAS, The Governor of the Great State of Alabama has declared April 19, 2016, as DeMarcus Ware Day across Alabama and the Mayor of Troy, Alabama, has declared likewise for the City of Troy in order to honor Mr. Ware for his many achievements;

THEREFORE BE IT RESOLVED, the Troy University Board of Trustees adopt this resolution to honor this outstanding Trojan and thank him for all he has done in representing this University with excellence, dignity, and humility, and further that a copy of this resolution be presented to Mr. Ware on April 19, 2016.

o **Athletics Report, Mr. Jeremy McClain**

Mr. Owen called upon Mr. McClain to present an Athletics report.

Mr. McClain advised that at a future meeting the Board will be briefed on the 2017 Athletics Strategic Plan. He reported that Athletics has had a very successful spring. An update was given on the North End Zone project and Mr. McClain shared information on the upcoming Trojan Tour Kickoff in July.

Mr. McClain reported that there were 58 graduating student athletes this year and 33 graduated today. It was noted that 243 athletes have above a 3.0 GPA and overall the Athletics Department has a cumulative 3.0 GPA for all athletes.

Mr. McClain gave an update on each sport and ongoing events. He noted that the Golf Team won the Sun Belt Golf Championship and will play in the NCAA Tournament next week. Women's golf finished second in the conference.

In conclusion, Mr. McClain shared the following football schedule:

Sept. 3	TROY vs. Austin Peay
Sept. 10	@ Clemson
Sept. 17	@ Southern Miss
Sept. 24	TROY vs. New Mexico State
Oct. 1	@ Idaho
Oct. 15	TROY vs. Georgia State
Oct. 20	@ South Alabama
Nov. 5	TROY vs. UMASS
Nov. 12	TROY vs. Appalachian State
Nov. 17	TROY vs. Arkansas State
Nov. 26	@ Texas State
Dec. 3	@ Georgia Southern

In wrapping up Athletics report, Mr. Owen brought up the idea of resurrecting the use of a horse on the sidelines at home football games. Mr. McClain responded that he had received comments in this regard and it is on the radar to look at the feasibility of something along those lines.

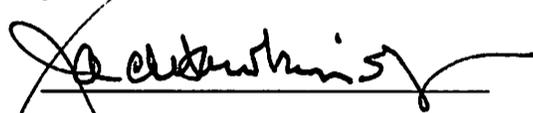
V. New Business

Before adjointing the meeting, Senator Dial recognized Mrs. Janice Hawkins, Troy University's First Lady, and thanked her for being at the meeting. Senator Dial mentioned the initiative underway with Stewart Hall and Mrs. Hawkins' leadership in the cultural arts initiative on campus.

Senator Dial also thanked Mrs. Dial for attending the meeting with him as well.

VI. Adjournment

There being no further business to come before the Board, the meeting adjourned at 4:25 p.m.



Jack Hawkins, Jr., Ph.D.
Chancellor and
Secretary of the Board of Trustees
Troy University



Gerald Dial
President pro tempore,
Board of Trustees
Troy University