

**MINUTES**  
**BOARD OF TRUSTEES' MEETING**  
**May 10, 2013 2:00 p.m.**  
**Hawkins-Adams-Long Hall of Honor, Troy University Campus**  
**Troy, Alabama**

The Troy University Board of Trustees convened at 2:00 p.m. on May 10, 2013, in Hawkins-Adams-Long Hall of Honor on the Troy University Campus in Troy, Alabama.

**I. Call to Order**

Governor Robert Bentley, President of the Board, called the meeting to order.

**II. Roll Call**

Upon roll call, the following members, comprising a quorum, answered present: Governor Robert Bentley, Senator Gerald O. Dial, Mrs. Karen E. Carter, Mr. Ed Crowell, Mr. Roy H. Drinkard, Mr. John D. Harrison, Dr. R. Douglas Hawkins, Mr. Lamar P. Higgins, Mr. Forrest Latta, Mr. Allen E. Owen, Mr. Charles Nailen, Mr. Gibson Vance, and Mr. Cody Farrill, representing William Thompson, SGA President (non-voting member).

**III. Approval of Minutes (December 14, 2012)**

A draft copy of the December 14, 2012, minutes was provided to Board members prior to the meeting. There being no additions or corrections, Governor Bentley called for a motion to approve the minutes as presented.

**ACTION: MR. ED CROWELL MADE A MOTION TO APPROVE THE MINUTES AS PRESENTED FOR THE DECEMBER 14, 2012, MEETING. A SECOND TO THE MOTION WAS MADE BY MR. ALLEN OWEN. HAVING RECEIVED A MOTION AND SECOND AND WITH NO DISCUSSION, THE MINUTES WERE APPROVED AS PRESENTED.**

**IV. Reports**

**A. Chancellor**

The following is a summary of Chancellor Hawkins report to the Board.

Chancellor Hawkins stated some of the agenda items to be considered by the Board included a report from counsel, AACSB accreditation report, biomedical science report, revenue considerations for 2013-14, 101 Elite Men's and Women's group, and an athletics update.

The Chancellor shared brief comments in regard to where higher education is going. He said there is a lot of cynicism about higher education today. Surveys indicate that in 2008 81% of people in America believed a college education was worth the time, effort and money. In 2012 that number had dropped to 57%. He added that the college degree continues to be the best guarantee for an improved quality of life. The Chancellor stated that there has been a transition to a buyer's market in higher education. He noted that the for-profit institutions enroll approximately 11% yet receive 25% of U.S. Department of Education student aid funding. The Chancellor also noted that approximately 22% of the for-profit institutions total revenue is spent for advertising but only 17% for instruction.

Chancellor Hawkins added there will be greater accountability going forward and outcomes are key to success. He shared some qualities and characteristics that have come from our surveys as to why students choose Troy University. Those qualities/characteristics shared as to why students choose TROY are: 1) "Best Buy"—best return on their investment, 2) quality academic programs, 3) faculty/staff Culture of Caring, 4) flexibility, 5) career opportunities, and 6) location—"meet students where they are." Also, Chancellor Hawkins said that TROY is distinctive not only because of the items identified above but because of its international efforts, its entrepreneurial efforts, its focus on leadership development, its innovation and its values orientation.

The Chancellor reported that the Board will hear reports today on new academic programs to include biomedical science, Physics, Economics, Cyber Security, and Global

Business. New online programs will include Bachelor of Science in Hospitality, Sport and Tourism; Master of Science in Communication; and Global Business.

The Chancellor shared fall enrollments indicators reflecting total undergraduate applications overall up 6% over fall 2012 (14% for the Troy Campus), IMPACT orientation session reservations up by 6% and new housing applications up 10%.

Points of Pride shared by the Chancellor were:

- Named by Princeton Review “Best in the Southeast” for the eighth year in a row
- U.S News & World Report listed Troy in the top 30 public universities in the South
- TROY in the top 15% of all U.S. universities identified as military friendly
- Chronicle of Higher Education recently ranked TROY 27<sup>th</sup> in international enrollment
- TROY Confucius Institute of the Year
- U.S. News and World Report named TROY’s nursing and rehabilitation counseling programs to the “U.S. News Best Graduate School” list
- U.S. News listed TROY among the best for its online graduate nursing, graduate education and graduate business programs
- TROY’s Alabama Computer Forensics Institute named by Computerworld Magazine as a 2013 Honors Program Laureate

Chancellor Hawkins shared an update on capital improvements. He reported that almost \$170M in capital improvements were made over the past decade. Some of those improvements include a new physical plan facility at the Dothan Campus, an expansion of Malone Hall on the Dothan Campus, construction of a new Long Hall and Newman Center on the Troy Campus, and an amphitheater under construction as part of Hawkins Park.

In conclusion, the Chancellor shared the following dates to remember:

- 26 July Commencement/Board meeting
- 31 August home football opener vs. University of Alabama Birmingham
- 7 September Newman Center dedication/ribbon cutting before football game vs. Savannah State
- 5-6 October homecoming weekend

**B. Report from legal counsel—Mr. Nick Cervera**

Following the Chancellor’s report, Nick Cervera, legal counsel for the University, gave a brief report saying that it was a pleasure for him to report that with respect to any pending or threatened litigation against Troy University it is non-existent in regard to financial outcomes. He added most typical cases for the University are personnel in nature.

**C. Board Committee Reports**

o **Academic Affairs Committee, Honorable Karen Carter**

Governor Bentley called upon Mrs. Carter for a report from the Academic Affairs Committee.

Prior to her report Mrs. Carter took the opportunity to recognize Dr. Bruce Murphy, Vice President of Academic Affairs, Air University, USAF, Maxwell AFB. She said Dr. Murphy will make a special presentation and Mrs. Carter called upon Dr. Murphy.

Dr. Murphy stated that Chancellor Hawkins recently rotated off the Air University Board of Visitors after nine years of service which included serving as Chair of Air University Board. Dr. Murphy presented a plaque to Chancellor Hawkins for his service and also shared photos from ceremonies at the Pentagon where the Secretary of the Air Force presented to the Chancellor the highest public service award that is bestowed upon a private citizen for service to the Air Force.

Following the presentation, Mrs. Carter called upon Dr. Judson Edwards, Dean of the Sorrell College of Business (SCOB), to give an update on AACSB accreditation.

• **Report on AACSB accreditation—Dr. Judson Edwards**

Dr. Edwards gave an update on the status of AACSB accreditation. In the process of working toward AACSB accreditation, Dr. Edwards cited the following Sorrell College of Business quality improvements:

1. Reorganization of the SCOB management structure from locational to disciplinary approach, which provides for greater quality and consistency
2. Centralized scheduling process to ensure proper deployment of faculty to locations
3. Closed business programs at domestic locations outside of Alabama
4. Reduced teaching load to 3-3, with a maximum of 3 preparations, to enhance research and service as required by AACSB
5. Converted Global Campus faculty from 12-month to 10-month contracts
6. Revitalized college advisory boards
7. Created disciplinary advisory boards
8. Created student advisory board
9. Developed executive staff, consisting of five directors—operations, technology, communications, assessment, and accreditation
10. Centralized communication systems
11. SCOB academic Operating Procedures are being evaluated annually as part of a continuous improvement process
12. Strategic plan developed to reflect current changes and identify strategic initiatives, developed from faculty and staff input
13. Innovation—global business curriculum, international MBA; ability to utilize partners for study abroad; programs common across delivery modes which provided for student flexibility
14. More collegial environment since restructuring
15. Revitalized and developed unique mission statement
16. Curriculum management process—development of new curriculum based on mission congruence, uniqueness, and innovation.

Dr. Edwards shared the timeline for achieving AACSB accreditation. The timeline follows:

1. An institution must be a member of AACSB international in order to apply for accreditation and this has been done.
2. The applicant school submits an Eligibility Application (for business and/or accounting accreditation) as an indication of interest to enter the AACSB Accreditation Process. This has been done.
3. The Eligibility Application is reviewed by AACSB staff and a recommendation is made to the Initial Accreditation Committee (IAC) chair regarding acceptance of the application. Dr. Edwards said Troy University is at this point in the process.
4. When the application is approved, a volunteer business school administrator (such as a dean) is assigned to the applicant school as a mentor to assist with the development of a **Standards Alignment Plan**.
5. The applicant school will receive an official letter from AACSB informing the institution that its Eligibility Application has been approved and that a mentor has been assigned. From this point Dr. Edwards said the process takes five years.
6. The assigned mentor works with the applicant school to determine its current alignment with the accreditation standards and assists with the development of a **Standards Alignment Plan**. (This step is to be completed in one year or less with a maximum time of two years. Dr. Edwards stated that the SCOB has set a goal to complete this step in AY 2013-14.)
7. The IAC reviews the Standards Alignment Plan. This review will lead to one of the following outcomes:
  - a. Acceptance of the plan with a recommendation that the school develop a Self-Evaluation Report following an invitation to apply for initial accreditation.

- b. The plan is accepted with a recommendation that the school enter the implementation phase of the Standards Alignment Plan.
  - c. The plan is accepted, however, further development of the alignment plan is needed. A revise/resubmit recommendation is made to the applicant school.
  - d. The alignment plan is not accepted, as it is determined that the applicant school will not be able to align itself with the AACSB Accreditation Standards within the maximum time allowed to complete the Pre-Accreditation (for business and/or accounting) process.
8. Approximately two years in advance of the anticipated accreditation review visit, a Peer Review team chair is appointed. The chair guides the school as it develops its Self-Evaluation Report (SER) and works with the school to develop the schedule for the visit. Dr. Edwards reported that it is the goal of the SCOB to complete this step in AY 2014-2016
  9. The IAC appoints additional members of the Peer Review Team. The team reviews the SER and sends a pre-visit letter to the school following review and approval by the IAC.
  10. The team visit takes place and the Peer Review Team delivers a visit report, which includes recommendations for accreditation, deferral, or no accreditation. The IAC reviews the report/recommendations for concurrence
  11. Recommendations or denials for accreditation are ratified by the IAC. Recommendations are forwarded to the AACSB Board of Directors for ratification. Dr. Edwards advised that it the goal of the SCOB to complete in AY 2016-17 with a site visit projected for fall 2016 and aim for a vote in spring 2017.

In conclusion, Dr. Edwards shared projected costs for the AACSB accreditation process.

- **Report on the Master of Science in Biomedical Sciences—Dr. Jim Rinehart**

Mrs. Carter called upon Dr. Jim Rinehart to give a report on the Master of Science in Biomedical Sciences.

Dr. Rinehart shared with the Board members that the program objectives are to provide students with advanced knowledge in the Biomedical Sciences and to enhance the student's possibilities of being accepted into a health professions college by demonstrating added competence in the required sciences beyond the baccalaureate level.

The following program status report was provided:

1. Proposal developed with budget and submitted to leadership
2. Substantive Change Proposal (SACS) was submitted May 6, 2013
3. Level I Decision at upcoming Alabama Commission on Higher Education (ACHE) meeting on June 14, 2013
4. Program launch Fall Semester 2013

- **Resolution No. 1—Update to faculty handbook**

As chair of the Board's Academic Affairs Committee, Mrs. Carter presented Resolution No. 1 for approval. She added that the agenda includes an informational document reflecting the proposed changes (see below resolution).

**ACTION: Mrs. Carter stated that the Academic Affairs Committee recommends to the full Board adoption of Resolution No. 1. Mr. Higgins provided a second to Mrs. Carter's motion. There being no further discussion, Resolution No. 1 was adopted.**

**Resolution No. 1**

**Approval of the Troy University Faculty Handbook Amendment**

**WHEREAS**, on the 10<sup>th</sup> day of May, 2013, the Board of Trustees approved the official Faculty Handbook of Troy University; and

**WHEREAS**, this was an updated version of the 2012 Faculty Handbook; and

**WHEREAS**, changes and updates have been identified that are needed for timeliness and accuracy in an amended handbook; and

**WHEREAS**, the Chancellor's Cabinet has both reviewed and approved the amended Faculty Handbook; and

**WHEREAS**, the Faculty Handbook is available for review on the Troy University Web site at <http://trojan.troy.edu/employees/faculty/faculty-handbook/>,

**BE IT THEREFORE RESOLVED** that the Faculty Handbook of Troy University, of Aug. 1, 2012, is superseded by Faculty Handbook of Troy University as amended to be effective August 1, 2013 by action of the Board of Trustees on May 10, 2013.

Mrs. Carter said that as an information item, the following document reflecting proposed changes to the Faculty Handbook was provided to Board members.

### **Faculty Handbook Proposed Changes [4-18-2013]**

***NOTE: Highlighted/underlined material indicates proposed added text. Lined-through text would be deleted.***

#### **3.2.2 Unranked Faculty**

An unranked faculty member is ~~usually~~ a **full-time**, part-time or temporary employee of Troy University who has been assigned one of the ~~temporary~~-academic titles: teaching assistant, lecturer, adjunct faculty, visiting professor, or affiliate professor. This position does not lead to or count toward promotion to the regular academic ranks, nor does service in these positions lead to or count toward tenure.

Such an individual:

1. Meets or exceeds the criteria for the appropriate temporary or other academic title.
- ~~2. Usually has less than a full-time teaching load.~~
3. Usually has no other faculty duties and responsibilities, except those outlined below.
4. Is selected in the manner set forth below.

##### **3.2.2.1 Graduate Teaching Assistant**

Graduate teaching assistants are graduate students who have primary responsibility for preparing lectures, lecturing, conducting classes and study sessions, administering exams, grading exams and papers, teaching a course for credit and/or for assigning final grades for such a course. Such assistants must have a master's degree in the teaching discipline or at least eighteen graduate semester hours in the teaching discipline, direct supervision by a faculty member experienced in the teaching discipline, regular in-service training, and planned and periodic evaluations.

The above requirements do not apply to graduate teaching assistants who are engaged in assignments such as laboratory assistance, teaching physical education activity courses or developmental studies, attending or helping prepare lectures, grading papers, keeping class records, and conducting discussion or study groups.

Graduate teaching Assistants for whom English is a second language may be appointed only when a test of spoken English or other reliable evidence of the applicant's proficiency in oral and written discourse indicates that the appointment is appropriate.

Graduate teaching assistants as well as all others who teach in non-credit courses must hold a minimum of a bachelor's degree in a discipline related to the teaching assignment and either classroom experience in a discipline related to the teaching assignment or graduate training in remedial education.

#### **3.2.2.2 Lecturer**

Lecturers are recommended by the department chair in consultation with the associate dean or dean and approved by the Senior Vice Chancellor for Academic Affairs. This position does not lead to or count toward promotion to the regular academic ranks (see Section 3.4), nor does service as a lecturer lead to or count toward tenure.

Selection of lecturers should be consistent with the academic standards of Troy University. A person who is assigned this title should meet or exceed the minimal requirements set forth in Section 3.2.1.1, Instructor. In lieu of these requirements, considerable experience in an appropriate technical, artistic, or professional field may be substituted.

Lecturers hold the responsibility for the management of courses taught.

All benefits for persons assigned this title must be mutually agreed upon in writing by the individual and the University at the time of initial employment.

Lecturers are expected to be available for a reasonable amount of time for each course taught to counsel students regarding course work. **In addition, a lecturer's workload will include service to the University as deemed appropriate by the lecturer's college. Such service will usually include a combination of university/college/departmental committee work, and academic advisement.**

#### **3.2.2.3 Senior Lecturer**

Appointment as Senior Lecturer, in addition to the requirements of 3.2.2.2 above, will demonstrate a record of teaching and service that will be of exceptional value to the University. Documentation submitted to the Senior Vice Chancellor for Academic Affairs to support such appointment will evidence the contributions made by the candidate in the scholarship of teaching and learning as well as service to an academic department and college. Professional development activities will demonstrate that the candidate has been active in the intellectual activities of his/her academic unit. A record of appropriate service to the department, college, university, or professional community is expected to support the appointment. No more than 25 percent of those holding non-ranked faculty positions in a teaching discipline will be appointed Senior Lecturer.

#### **3.2.2.4 Adjunct Faculty**

Adjunct faculty members are employed to provide specific courses on an as-needed basis. This title may also be assigned to those who hold full-time administrative positions and agree to offer occasional courses that they are qualified to teach by virtue of education, training, or experience. Contracts for adjunct faculty members are issued on a semester/term basis. Adjunct faculty members are not eligible for fringe benefits, nor does service in this capacity lead to or count toward tenure or promotion to the regular academic ranks. Adjunct faculty should confer with the associate dean and dean to determine the course load limit of their teaching.

Selection of adjunct faculty members should be consistent with the academic standards of the University. Adjunct faculty members are recommended by the department chair in consultation with the associate dean and dean and approved by the Senior Vice Chancellor for Academic Affairs or designee.

**Adjunct faculty members hold the responsibility for the management of courses taught.**

~~The rights and duties of an adjunct faculty member remain the same as those specified in Section 3.2.2.2, Lecturer.~~

Deans, associate deans and department chairs are responsible for the appropriate orientation, supervision, and evaluation of all adjunct faculty members. Likewise, deans, associate deans and department chairs are responsible for establishing a reasonable amount of time for each course taught by adjunct faculty for the counseling of students regarding course work and other course requirements. Moreover, these established times must be made known to the students at the beginning of each term.

### **3.2.2.5 Professor of Practice**

**Appointment as Professor of Practice will be recommended by the department chair in consultation with the associate dean or dean and approved by the Senior Vice Chancellor for Academic Affairs on a selective basis. This position does not lead to or count toward promotion to regular academic ranks (see Section 3.4), nor does service as professor of practice lead to or count toward tenure.**

**Qualifications of candidates for a Professor of Practice appointment, while clearly demonstrating excellence in a particular field, are not required to conform to those of a member of the ranked faculty. They may or may not hold a terminal academic degree. Their accomplishments may or may not include a list of distinguished publications. Candidates should demonstrate the ability to transfer experience into instruction through a record of scholarship or previous teaching and/or mentoring.**

**Professors of Practice must have substantial experience and be recognized nationally or internationally for their significant contributions to their field. Their area of expertise must clearly benefit the programs of the school or department in which they hold their appointment.**

**Professors of Practice hold the responsibility for the management of courses taught and are expected to be available for a reasonable amount of time for each course taught to counsel students regarding course work. Professors of practice are also expected to work with their department to align academic programs to the public or private sector. All benefits for persons assigned this title must be mutually agreed upon in writing by the individual and the University at the time of initial employment.**

*NOTE: Highlighted/underlined material indicates added proposed text. Text lined through would be deleted.*

- **Resolution Number 2—Approval of honorary doctorate**

Mrs. Carter, on behalf of the Academic Affairs Committee, recommends adoption of Resolution No. 2 awarding an honorary doctorate to Governor Robert Bentley. At this time, Senator Gerald Dial, President Pro Tempore, requested that the President of the Board allow him to move forward with the voting process for adoption of Resolution No. 2. The following action was taken.

**ACTION: Following Mrs. Carter’s motion, on behalf of the Academic Affairs Committee, Senator Dial called for a vote. There being no further discussion, Resolution No. 2 was adopted.**

Governor Bentley thanked the Board for this honor.

**Resolution No. 2**

**Awarding the honorary Doctor of Laws to Governor Robert Bentley**

**WHEREAS**, the Honorable Robert Bentley, an Alabama native, has distinguished himself in the fields of medicine and public service; and

**WHEREAS**, the Honorable Robert Bentley prior to entering public service built a successful medical practice in his home state; and

**WHEREAS**, the Honorable Robert Bentley was elected the 53<sup>rd</sup> Governor of the State of Alabama in 2010 following two terms of service in the Alabama House of Representatives; and

**WHEREAS**, the Honorable Robert Bentley has pledged to lead the revitalization of Alabama’s economy through job creation and recruitment of new industry to Alabama, while at the same time making state government more efficient and accountable; and

**WHEREAS**, the Honorable Robert Bentley, who serves as President of the Troy University Board of Trustees, is a strong proponent of the value of higher education, calling Alabama’s universities the key to economic growth and prosperity;

**THEREFORE BE IT RESOLVED**, that the Honorable Robert Bentley be awarded the Honorary Doctor of Laws degree as a tribute to his support of Troy University and Alabama higher education and for his devotion to the well-being and progress of all Alabama citizens.

**BE IT FURTHER RESOLVED** that this degree be awarded on the occasion of Spring Commencement Ceremonies on the Troy Campus on May 10, 2013.



○ **Finance Committee, Honorable John Harrison**

Governor Bentley advised that he needed to leave the meeting because of a prior commitment in Montgomery at 4:00. He asked if there were other items on the agenda for which he needed to be present. Mr. Harrison requested that Resolution No. 3 be discussed before the Governor's departure. An adjustment was made to the agenda to move the budget presentation following discussion on Resolution No. 3.

Mr. Harrison advised that the Board's Finance Committee met in preparation for today's meeting. He addressed equity funding saying that TROY's state funding had been cut since 2008 by approximately 32 to 37%. Mr. Harrison added that budget reductions have been made over this time and tuition has been increased whenever necessary. He said this year's budget was no different and as the Finance Committee discussed the budget the consensus was the Board and the University do not want to inflict any more than necessary a tuition burden on the students and their families. However, in discussions the Finance Committee recognized tuition will have to be raised and after negotiations the proposed increase was cut back to 6% for undergraduate and approximately 10% on all other programs such as Global Campus. Mr. Harrison noted that in order to keep the tuition increase to 6% the University leadership had to go back and may further budget reductions for the upcoming year to ensure a balanced budget. Mr. Harrison stated that Troy University is very conscientious about revenues and the University ranks among the top in being good stewards of its resources.

Following the Governor's departure, Senator Gerald Dial, President pro tempore, chaired the meeting.

● **Revenue Budget Presentation, Dr. Jim Bookout**

Mr. Harrison called upon Dr. Jim Bookout to make a budget presentation. Dr. Bookout's report covered (1) 2013 Progress to Date, (2) 2014 Revenue Considerations, (3) 2014 Revenue Sources, and (4) 2014 Proposed Tuition Rates.

Dr. Bookout shared a chart showing 2013 progress to date and provided brief comments comparing the 2013 budget to date with prior years 2011 and 2012.

In regard to 2014 revenue considerations, Dr. Bookout outlined mandatory cost items which include items such as employer health insurance rates, employer portion of Teacher's Retirement, retiree PEEHIP cost, FICA, unemployment and workers' compensation insurance for sites outside of Alabama—all these are costs where the University has no control.

Dr. Bookout shared that the proposed tuition and fee increases proposed to the Board is as follows:

- Alabama Campuses
  - Undergraduate from \$249 to \$264
  - Graduate from \$307 to \$338
  - General Fee from \$32 to \$35
- Global Campus
  - Undergraduate from Min/Max/Rate (\$230/\$280) to a flat rate of \$240
  - Graduate from Min/Max/Rate (\$320/\$420) to a flat rate of \$325
  - eTroy undergraduate from \$280 to \$308
  - eTroy graduate from \$450 to \$460

Dr. Bookout gave a summary snapshot of 2014 reductions in revenues and additional sources of revenue or cost-reductions to offset reduced revenue.

Following Dr. Bookout's presentation, Mr. Latta asked for clarification if he understood correctly in that summarizing Dr. Bookout's comments we are cutting the budget by \$12M, we are doing everything possible to keep tuition as low as possible—realizing we have to raise tuition to 6% but knowing it is still one of the best values in the state. Dr. Bookout responded in the affirmative. Mr. Harrison added that it was the Finance Committee's goal to keep tuition as low as possible to help keep financial burden on students' families.

Mr. Nailen commended Dr. Bookout and staff for a job well done. Mr. Crowell added that the one thing that makes the University unique is its frugality. He said when we talk to students and parents about costs it is important we need to lead by example. Mr. Owen echoed the comments from Mr. Nailen and Mr. Crowell.

Mr. Harrison provided closing comments and then recommended approval of Resolution No. 3.

- **Resolution Number 3—Changing the Tuition Rates and Fee Structure**

**ACTION: Senator Dial called for a motion to adopt Resolution No. 3. Having discussed Resolution No. 3 prior to the Governor's departure, Mr. Harrison, on behalf of the Finance Committee, made a motion to adopt Resolution No. 3. There being no further discussion, Senator Dial called for a vote. Upon the Finance Committee's recommendation the full Board approved Resolution No. 3.**

**Resolution No. 3**

**Changing the Tuition Rates and Fee Structure**

**WHEREAS**, Troy University received a five percent reduction in its state appropriations for the fiscal year 2012-2013, totaling approximately 32% from fiscal years 2008-2012; and is expected to receive an increase of less than 1% for the fiscal year 2013-2014; and

**WHEREAS**, Troy University has become a self-reliant, tuition driven institution, only through good stewardship of its resources, sound financial management, and its entrepreneurial spirit has it been able to not only sustain itself during a declining economy but advance its mission; and

**WHEREAS**, Troy University's current tuition structure is as follows; and

1. Undergraduate per credit hour tuition - \$249
2. Graduate per credit hour tuition from - \$307
3. eTroy tuition - undergraduate per credit hour tuition - \$280
4. eTroy tuition - graduate per credit hour tuition - \$450

**WHEREAS**, Troy University's current fee structure is as follows; and

1. Student dining fee of \$ 250 per term for Troy campus students taking 9+ cr. hr.' s (unless all 9 are online)
2. General Fee - \$32.00 per credit hour

**WHEREAS**, Troy University's proposed tuition structure is as follows; and

1. Undergraduate per credit hour tuition - \$264
2. Graduate per credit hour tuition from - \$338
3. eTroy tuition - undergraduate per credit hour tuition - \$308
4. eTroy tuition - graduate per credit hour tuition - \$460

**WHEREAS**, Troy University's proposed fee structure is as follows; and

1. Student dining fee of \$ 250 per term for Troy campus students taking 9+ cr. hr.' s (unless all 9 are online)
2. General Fee - \$35.00 per credit hour

**THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES** that Troy University proposes to increase the tuition and fee structure, as proposed, with the understanding that the Chancellor is authorized to set final rates inclusive of the rates pertaining to highly specialized programs that may require differential tuition considerations, at some date after the legislative budget process is final.

- **Student Affairs Committee, Honorable Lamar P. Higgins**

Mr. Higgins adjusted the agenda move to Resolution No. 4 recognizing Will Thompson, outgoing Student Government Association President, before the presentation from the 101 Elite Men/Women Groups. Mr. Higgins advised that Will was not able to be at the meeting. He

stated that Will has done a yeoman's job. Mr. Higgins moved that the Board adopt Resolution No. 4.

**Resolution No. 4**

**ACTION: On a motion by Mr. Higgins with a second from Mr. Owen, the Board adopted Resolution No. 4 commending SGA President Will Thompson. Senator Dial asked that a date be identified in order for the Board to present the resolution.**

- **Resolution Number 4—Recognizing Will Thompson**

**Resolution No. 4**

**Commending Will Thompson for his service as SGA president**

**WHEREAS**, Will Thompson served as President of the Troy University Student Government Association for the 2012-2013 academic year; and

**WHEREAS**, Mr. Thompson has shown outstanding leadership qualities and has played an integral role in the progress of Troy University; and

**WHEREAS**, Mr. Thompson's administration was marked by an effort to provide benefits for students through the Trojan Go Card program; and

**WHEREAS**, Mr. Thompson's creation of a Higher Education Committee provided greater opportunities for student leaders to serve as advocates for higher education in general and Troy University specifically; and

**WHEREAS**, Mr. Thompson has done an outstanding job of representing the student body on the Board of Trustees, among the faculty and staff and in the greater community; and

**WHEREAS**, Mr. Thompson's term as SGA President came to an end during spring semester 2013;

**THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby recognizes Will Thompson for hard work and exemplary leadership of the Student Government Association and wishes him the best for future success.

- **Presentation from 101 Elite and Miss Elite, student organizations**

Mr. Higgins made brief introductory comments before the presentation. He called upon Mr. Derrick Brewster, Assistant Dean of Student Services to introduce the presenters. Also recognized for his work with the student groups was Mr. Sadaris Williams, Coordinator of Student Involvement/Leadership and co-advisor for the 101 E.L.I.T.E. Men. Mr. Williams shared information on what the organization means to him and the University. Mr. Williams expressed his appreciation to Chancellor Hawkins and Board member Mr. Higgins for all of the support these organizations have received.

The 101 E.L.I.T.E. Men and M.I.S.S. Elite Society made a presentation to the Board. The groups were represented by Nick Shannon, Alphonso Lewis, Tierra Belser, and Lauren Love. Both organizations thanked Chancellor Hawkins, Mrs. Hawkins and the University's Board of Trustees for standing behind their organizations and supporting them to the fullest. 101 E.L.I.T.E. Men spoke first about their reasons for coming to Troy and some of the programs and activities they have participated in here at Troy. Mr. Shannon and Mr. Lewis also gave personal testimonies for the organization and what it means to them. Miss Belser and Miss Love spoke on the meaning of M.I.S.S. Elite Society, why they joined it, and what the organization has done for them. They also shared information on some of the programs and events in which the group has been involved. Both organizations stand for improving the image of our African American males and females on the campus of Troy University. They also make sure that they are building productive and wonderful community leaders.

Mr. Higgins made closing comments and stated that these groups represent one of the best recruiting tools for the University. He expressed his appreciation to the 101 E.L.I.T.E Men

and M.I.S.S Elite Society for the work they have done and continue to do. Mr. Higgins further thanked staff members Mr. Derrick Brewster and Mr. Sadaris Williams for their involvement with the groups.

Senator Dial thanked the student groups on behalf of the entire Board of Trustees and added that these young men and women stand as reinforcement as to why the Board of Trustees exists—because of the students.

**ACTION: Mr. Higgins said that he wanted to propose a motion to commend the 101 E.L.I.T.E for all of the good work they are doing on campus. Seconded by Mr. Crowell, the motion passed.**

○ **Athletic Policy Committee, Honorable Allen Owen**

Mr. Owen called upon Mr. Hartwell to give an Athletic Policy Committee report. He commended Mr. Hartwell for the great job he is doing as our athletic director.

• **Athletics Report, Mr. John Hartwell**

Mr. Hartwell's report covered four topics of Facilities Update, FBS Football Playoff Financial Model, Future Football Schedules, and Spring Sports Update.

**Facilities Update**

- Groundbreaking ceremonies for the golf practice facility was held on April 20. Estimated cost of the project is \$1,500,000 and construction is scheduled to begin in the next two weeks. This will be a phase 2 projects with phase 2 incorporating locker rooms, coaches offices, and hitting bays to be located at the corner of George Wallace Drive and Elm Street. Anticipated completion date is fall 2013.
- The softball facility upgrades is estimated to be a \$1,400,000 project with a projected completion date of spring 2014.
- In regard to the tennis facility upgrades, the process of some fundraising initiatives is underway.
- The end zone building project is in the planning stages with an estimated cost of \$28,000,000. The proposed project will house coaches' offices, new weight room, new academic facility, a recruiting area, a lettermen area, and some new premium suite seating opportunities.

**Football Playoff Model**

- The new playoff model will mean at least \$12M financial distribution to the Sun Belt Conference. The first-time distribution will be in the spring of 2015. \$300,000 will be earmarked for Student-Athletic Academic Enhancement.

**Future Football Schedules**

- The 2013 season will kickoff August 31<sup>st</sup> with University of Alabama (UAB) in Troy. The Trojans will also play Savanna State, Arkansas State, Mississippi, Duke, South Alabama, Georgia State, Western Kentucky, Louisiana-Monroe, Louisiana-Lafayette, Ole Miss and Texas State.
- The non-conference schedule to date in 2014 includes UAB, Duke, Abilene Christian and South Carolina. In 2015 Mississippi State, 2017 & 2018 Boise State.

**Spring Sports Update**

- Golf: For the season the men finished 6<sup>th</sup> and the women 4<sup>th</sup>.
- Rodeo: Women won the Ozark Region.
- Tennis: Men finished 6<sup>th</sup> and women 3<sup>rd</sup>.
- Softball: Finished 7<sup>th</sup> in regular season and participated in Sun Belt Conference Tournament.
- Track and Field: Participates in Sun Belt Conference May 9-12.
- Baseball: Currently ranked 25<sup>th</sup> in the Coach's Poll.
- Basketball: A new head coach has been named—Coach Phil Cunningham. In terms of recruiting two international players have been signed, and coaches are

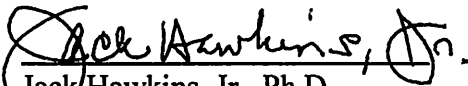
currently waiting to hear from several other recruits. Women's recruiting is going well also.


**V. Informational Items (provided in packets)**

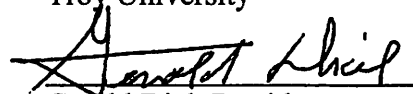
- **Code of Alabama**
- **Bylaws of the Board of Trustees & Committee Assignments**

**VI. Adjournment**

With no further business to come before the Board, Mr. Higgins made a motion, seconded by Mr. Owen, to adjourn the meeting. The motion passed.

  
Jack Hawkins, Jr., Ph.D.  
Chancellor, Troy University  
and Secretary, Board of Trustees,  
Troy University

  
Robert Bentley, Governor, State of  
Alabama and President of the Board,  
Troy University

  
Gerald Dial, President pro tempore  
Board of Trustees, Troy University