

Minutes
Board of Trustees' Meeting
Troy University
November 18, 2006

The Board of Trustees met at 2:30 p.m. on November 18, 2006, in the General Academic Building Conference Room on the Troy University Campus in Troy, Alabama. Dr. Doug Hawkins, President Pro Tem of the Board, called the meeting to order.

I. Roll Call

Upon roll call, the following members, comprising a quorum, answered present: Dr. R. Douglas Hawkins, Senator Gerald O. Dial, Dr. James R. Andrews, Mr. Roy H. Drinkard, Mr. John Harrison, Mr. Lamar P. Higgins, Mr. Allen E. Owen III, Mr. Forrest Latta, Mr. C. Charles Nailen, and SGA President Mr. Joe Hutto (non-voting member). Absent: Governor Bob Riley, Dr. Joe Morton, State Superintendent of Education, and Mr. Milton E. McGregor.

II. Approval of Minutes (August 4, 2006)

A draft copy of the minutes was mailed to Board members prior to the meeting. There being no changes, Dr. D. Hawkins called for a motion to approve the minutes as presented.

ACTION: Senator Dial made a motion to approve the Minutes as presented for the August 4, 2006, meeting. A second to the motion was made by Mr. Owens. Having received a motion and second, the Minutes (copies of which were mailed to Board members prior to the meeting) were approved.

III. Chancellor's Report

Chancellor Hawkins introduced to the Board and welcomed to the campus Dr. Robert Potts, former President of the University of North Alabama and now the new Chancellor of Arkansas State University.

Chancellor Hawkins advised the Board that today's agenda includes a court case report, a student services report, naming of the Chi Omega House, the 2007 legislative agenda, Doctor of Nursing Practice (DNP) and an honorary doctorate.

The Chancellor reported on the following topics:

Center for International Business and Economic Development (CIBED)

The Center was funded by the U.S. Congress, thanks to the good work of Senator Richard Shelby. Dr. Judson Edwards serves as Director of the Center and the University will soon have a track in our MBA on Economic Development. During the last several months, the university conducted an Economic Impact Study to determine the influence and the impact the university has on the economy of Alabama. It was noted that the university employs over 5,000 people full and part-time. In terms of payroll this calculates to approximately \$140M impact which translates to more than a third of a billion dollars in the state.

Enrollment

The university's enrollment continues to grow. In terms of unduplicated count there is a 4% increase this year. On the international enrollment figure side, enrollment increased from 625 in the fall of 2005 compared to 726 in the fall of 2006, which represents a 12% increase. A breakdown by campus was given and it was noted that total headcount by campus is approximately 31,000; unduplicated headcount totals approximately 28,000. A summary of new enrollments from fall 1999 to fall 2006 shows an increase of 69%.

International Program Reorganization

Chancellor Hawkins advised that the Center for International Programs merged into University College. Dr. Earl Ingram serves as Vice Chancellor of University College. Staff changes in the Center include Dr. Curt Porter as the Associate Vice Chancellor, and a search is underway for a Dean of International Student Services, a Director of Study Abroad Programs, and an International Student Recruiter has been hired and another instructor will be added to the English as a Second Language (ESL) Program.

University College Enrollments

eCampus enrollments are up 7%. Fifty-eight percent of TROY students overall were enrolled in Distance Learning, accounting for 44% of TROY's total enrollments. TROY's Online Programs were recognized as a "Best Buy Education Degree Online 2006."

Remote Proctor Update

As a follow up to a report given at the last Board meeting on the Remote Proctor System, Chancellor Hawkins said that a project manager and a team have been appointed. The project requires a \$1.1M commitment on behalf of the university and the first 10,000 units will be available in May. Plans are to introduce the units into the graduate programs in the fall of 2007 and then in January 2008 to the undergraduate programs.

Center for Student Success

Chancellor Hawkins applauded Dr. John Schmidt for his efforts toward establishing a Center for Student Success. Currently the student retention rate is approximately 74% and our goal is to get to 80%. Eldridge Hall is being renovated to house this first-year program and Dr. Schmidt will elaborate on this initiative later in the meeting.

Barnes & Noble Bookstore

An update was given on the construction of the Barnes & Noble Bookstore project. The project is approximately a \$2.5M commitment and completion date is expected to be next fall.

Transportation Services

Chancellor Hawkins talked about the projects undertaken with the monies from the U.S. Congress totaling approximately \$3M. These funds have been used to pave parking lots, provide a shuttle service for students, build a maintenance facility, and purchase 12 buses.

New Student Housing Complex

The Chancellor also gave a brief update on the construction of the new student housing complex, adding that Dr. Schmidt will provide additional information during his report.

College of Education Building

A College of Education Building is in the planning stages and this will be about a \$13M commitment. Groundbreaking will be done next summer upon completion of the new student dormitories.

Chi Omega

Chancellor Hawkins stated that the Chi Omega House was part of the purchase made several years ago from the Alabama Baptist Children's Home. The Chi Omega House will be named in memory of Mrs. Rachel Hawkins. The ceremony will be held in connection with Chi Omega's 30th Anniversary.

Doctor of Nursing Practice (DNP)

The American Association of Colleges of Nursing (AACN) requires a Doctor of Nursing Practice (DNP) by 2015. It was noted that without the DNP Troy University will no longer be able to offer the Family Nurse Practitioner or Clinical Nurse Specialist programs. The Alabama Board of Nursing requires national certification for our graduates. Currently TROY's program is at the Master's level but this now has to be elevated to the doctorate.

ACCESS—Alabama Connecting Classrooms, Educators, & Students Statewide

The ACCESS program is the Governor's initiative to provide Distance Learning in all high schools in Alabama. Troy University is responsible for 45 school districts in 27 counties in the southern part of Alabama. The University of Alabama serves the central part of the state and Madison County School System serves the northern part. This year about \$1.1M is committed to these programs TROY is involved in and the Governor has stated that it is his intent to see these funds tripled over the next few years.

International Recruiting

Troy University's goal for international recruiting has been established for 800 by 2010. In the fall of 2006 the enrollment was 726 and the leading senders of international students to TROY is China, Nepal, India, Japan and Korea.

Study Abroad

Chancellor Hawkins advised that a goal has been established to develop five study-abroad programs per college by 2010. He shared information on study-abroad projects currently underway.

Conclusion

In conclusion, Chancellor Hawkins talked about a ceremony held recently when Huo Bao Zhu, who presented the Thinker statue to the University, was visiting campus. He also delivered to the University at that time bronze statues of the Terra Cotta Warriors, which will be placed in the new garden area where the new dorms are being constructed. Mr. Huo Bao Zhu will also provide the University with some life-size deer that will be located in a park area to be constructed between Alumni Hall and the Chancellor's Home. Also, Mr. Huo Bao

Zhu has tentatively made the commitment that he will make replicas of the Trojan statue that stands in the middle of the Quad for the Montgomery, Dothan, and Phenix City campuses. Chancellor Hawkins closed by giving an update on the 1-2-1 program with China.

IV. Court Case Report, Dr. Doug Patterson

Dr. Doug Patterson, Senior Vice Chancellor for Administration, provided an update on the Knight vs. Alabama court case which has been ongoing for more than 25 years. It was noted that the University has paid out more than \$1M in attorneys' fees during the duration of the case. It appears that the case is coming to an end. All parties have reached settlement in the case. Troy University has two settlement agreements in the case—one general agreement very similar to the one all universities involved have signed and a second specific agreement that had to be mediated with Alabama State University regarding the areas in dispute between both universities. Dr. Patterson elaborated on specifics in the general agreement which will be in place for the next five years. He further outlined the specific agreement with Alabama State in regard to certain program offerings. In response to a question from Mr. Higgins, Dr. Patterson said that this agreement removes the restriction of recruiting students in high schools. It was noted that the last day for public comment on these settlement agreements is December 5th and then the judge is expected to issue an order putting into effect all of the settlement agreements. Dr. Patterson also responded to a question saying that the ruling of the court stipulates that state would have to meet a financial obligation of \$47M to pay out to Alabama State and Alabama A&M for future programs and building construction.

V. Student Services Report, Dr. John Schmidt

Dr. John Schmidt, Senior Vice Chancellor for Student Services, gave a report on the new bookstore, the new residence hall, and the First Year Student Success Center.

The bookstore project will be an 11,000 square foot addition to the current facility and is scheduled to open during the summer of 2007. This facility will expand the food court area, as well as other opportunities to expand services for students. Dr. Schmidt gave a report on the increased sales experienced through the Barnes and Noble Bookstore operation. A comparison in sales from the previous year was given which showed sales of approximately \$3.9M currently.

The new residential complex is on schedule for fall 2007 opening. There will be 525 private bedrooms in 2 and 4 bedroom configurations with living room, galley kitchen, and bath between bedrooms. Common space in the complex will include leasing office, meeting room, fitness area, lounge and convenience store. The applicant pool is already at 497 with little marketing to students.

In regard to the First-Year Student Success Center, Dr. Schmidt reported on initiatives underway. Plans are underway to identify someone to direct the center. As part of the First-Year Experience, beginning in January all new students will be required to read an assigned text. The students will be given assignments to report on the book through English and History classes.

In conclusion, Dr. Schmidt opened the floor for questions/comments.

Following Dr. Schmidt's report, Chancellor Hawkins introduced Resolution No. 1 relating to the naming of the Chi Omega House. He added that the university administration in concert with the National Chi Omega Organization encourages to Board to embrace the following resolution in memory of a wonderful and pioneering lady who was literally the mother of the Greek System at Troy University.

- **Resolution No. 1—Naming of Chi Omega House**

ACTION: Senator Dial made a motion to adopt Resolution No. 1, Seconded by Mr. Higgins, the Board unanimously adopted the following resolution.

Resolution No. 1

**Honoring Mrs. Rachel Hawkins and
Naming the Rachel Hawkins Chi Omega House**

Whereas, Mrs. Rachel Hawkins is recognized for her key role in the revitalization of the Greek System at Troy University which has been a catalyst in the progress of the university; and

Whereas, Mrs. Hawkins showed a remarkable love over the years for Troy University students involved in the Greek System and a caring concern for their success and well-being; and

Whereas, her initiative and drive in support of Troy University's sororities and fraternities allowed the university's Greek System to flourish and integrate itself as a vital part of campus life; and

Whereas, Mrs. Rachel Hawkins demonstrated great leadership in chartering Chi Omega to the Troy University campus in 1976 and served as Chi Omega chapter advisor for twenty-two years.

Therefore be it resolved that the Chi Omega House at Troy University be dedicated the Rachel Hawkins Chi Omega House in memory of a caring and generous leader, thereby enabling future students and sisters of Chi Omega to be forever reminded of her wholehearted fidelity to their fraternity.

VI. Board Committees

A. Finance Committee, Mr. John Harrison

Dr. Cameron Martindale, Senior Vice Chancellor for Advancement and External Relations, was called upon to give a report on the 2007 Legislative Agenda.

2007 Legislative Agenda, Dr. Martindale

Dr. Martindale began her report by stating that there are six projects that were included in the bold agenda that the University carried to Washington last March.

In the new budget, the Center for International Business and Economic Development has received an appropriation of \$750,000. Senator Shelby has secured \$500,000, while Congressman Everett has appropriated \$250,000. Last

year the university received \$775,000 from these two gentlemen which enabled TROY to hire Dr. Judson Edwards, our new director for this Center. This funding is in the 2007 Transportation, Treasury and HUD bill.

In addition, Congressman Everett has secured \$150,000 in the Labor, Health and Human Services and Education bill for the Health and Science Center. This is a project in its fourth year, and Dr. Martindale said we were delighted to receive this first appropriation. She said we are still hopeful that Senator Shelby will be able to find \$5M this year for Phase 1 of this \$28M building that we hope to match with state bond money.

Also, Senator Shelby has inserted language in the 2007 Science, State, Justice Appropriation Bill under the COPS Program for our Computer Forensics Institute and Lab. This appropriation will be established in a conference committee meeting. The university's request is for \$1.2M.

Dr. Martindale added that while we have yet to receive appropriations for our Virtual University, the Center for Foreign Language Studies and our Transportation projects, there are still opportunities for additional funding during the conference committee meetings in the "lame-duck" session.

Dr. Martindale called upon Mr. Marcus Paramore, Director of Governmental Relations, to provide a report on state funding items.

Mr. Paramore reported that the University has established a very aggressive State Agenda for the upcoming session. A meeting has been held with the Alabama Commission on Higher Education to discuss the Unified Budget Recommendation (UBR). TROY will continue to seek funding for mandated cost for TRS and PEEHIP retirees. Mr. Paramore advised that the university will also seek necessary funding for increases in our O&M to include equity funding for FTE's and pay increases for faculty and staff.

In addition, Mr. Paramore advised that TROY will seek a share of potential bonds, which should amount to approximately \$12M. An additional \$13M will also be sought for two building projects--\$8M for the Center for International Business and Economic Development and \$5M for the Health and Science Center.

In conclusion, Dr. Martindale and Mr. Paramore said that Board members will receive a copy of our proposed legislative agenda and each can play a key role in assisting TROY with this agenda. They said that it is imperative that we continue to increase our funding and get support for other projects in any bonds.

Capital Campaign Update

Prior to moving on to the next agenda item, Mr. Latta inquired about the status of the Capital Campaign and, in particular, alumni giving. Dr. Martindale responded by saying that we are using this year to prepare for the "quiet phase" of the Campaign. She said that since the last Board meeting, space has been identified and renovated on the third floor of Wallace Hall for the Campaign offices. Chancellor Hawkins has approved the hiring of four new people which will include two fulltime employees, Directors of Regional Development. One will be working the Southeast and the other will be working throughout the United States. Dr. Martindale said that there are many alums that have not had any

contact since their graduation and we will be working on those. Also, the University should be getting a new piece of software called Raiser's Edge that will allow us to do a new survey of our alumni. There are currently about 106,000 in our database and this new software will enable us to identify the most current emails and addresses, which will be shared with all of our fundraisers. We have consultants working with us every month and a Planned Giving Council has been established and meetings are ongoing with this Council. Two sub-committees have been established through the Planned Giving Council—one charged with developing Planned Giving policies and procedures and the other is a Fiduciary and Estate Planning Committee. Dr. Martindale said that by the end of January we should have in place a marvelous fund giving program to begin using in the Campaign.

Mr. Latta mentioned the suggested goal of \$30-40M that had been discussed at the last Board meeting. Dr. Martindale responded by saying that at this point revisions are being made to the Case Statement incorporating feedback received through the Feasibility Study and we want to go through the "Quiet Phase" which will run to 2008 to see if there may be major gifts out there for the University. This will allow us to have a good sense in a couple of years about the depth of those major gifts and then we can announce publicly the Campaign. Dr. Martindale thinks that we may be looking at \$50M but we won't know until we get in there.

Following Dr. Martindale's comments, Mr. Latta mentioned the University's recognition in U.S. News and the rankings. He called attention to the category of percentage of alumni support and added that this is one area where we can improve. Mr. Latta said we need to focus on getting more people involved in giving; the actual financial amount of the gift will have an obvious benefit and it will also improve our percentage in the ranking because the higher the number of people giving the higher our percentage in these rankings will go up. Mr. Latta said that that external funding is great, but we also have the means for internal fundraising through our alumni group, which is a large untapped resource.

To respond to Mr. Latta's comments, Dr. Martindale said that in the past the position for the annual fund effort was combined with special projects initiatives. This has now been separated in the reorganization of the Advancement area and this will allow the Director of the Annual Fund to focus on the giving initiative.

B. Academic Committee, Senator Gerald Dial

Senator Dial called upon Dr. Ed Roach, Provost and Executive Vice Chancellor, to brief Board members on Resolution No. 2.

Dr. Roach said that last year the Board approved the University pursuing a doctoral program and we are currently working on a proposal for a Doctorate in Public Policy with approvals that will be necessary to move forward.

However, the resolution before the Board today is requesting approval to pursue the Doctor of Nursing Practice (DNP). Dr. Roach said that the issue before the University is that the American Association of Colleges of Nursing voted to require the Doctor of Nursing Practice by 2015. The Alabama Board of Nursing requires national certification in order to be licensed as an advanced practice nurse and without national certification our graduates will not be able to practice. Also,

without the doctorate Troy University will no longer be able to offer the Family Nurse Practitioner or the Clinical Nurse Specialist programs unless we have a collaborative agreement with an approved DNP program within the state. Therefore, the University is asking that the Board of Trustees authorize the development of a Doctor of Nursing Practice degree and give the approval through this resolution to allow the University to proceed with all appropriate approvals to include the Alabama Commission Higher Education and the Southern Association of Colleges and Schools. Dr. Roach introduced colleagues, Dr. Don Jeffrey, Dr. Edith Smith, Dr. Benita Hamilton, Dr. Dianne Barron, and Dr. Geraldine Allen who were available to answer any questions.

Following Dr. Roach's comments, Senator Dial said that this approval is extremely critical at this time and recommended approval.

- **Resolution No. 2—Approving Doctor of Nursing Practice (DNP)**
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ACTION: Senator Dial made a motion to adopt Resolution No. 2 and a second was provided by Mr. Latta. The floor was opened for discussion and it was suggested that a summary of additional resources required to implement this be given. Dr. Roach called upon Dr. Dianne Barron, Dean of the Graduate School, to respond. Dr. Barron stated that because most of our faculty will already be in place and we are not adding on an entire program we can expect it to run in the neighborhood of \$350,000 to \$500,000. The Master's in Science program will have another year added to that program and we will then be awarding the doctoral degree. There being no further discussion following the above comments, the chair called for the vote. Resolution No. 2 passed.

Resolution No. 2

Authorization of the Doctor of Nursing Practice (DNP)

WHEREAS, The American Association of Colleges of Nursing (AACN) has voted to require the Doctor of Nursing Practice (DNP) by 2015 for advanced practice nursing.

WHEREAS, the organizations (American Nurses Credentialing Center) that certify nurses to function in an advanced practice role support this decision and will require the DNP for eligibility to take the national certification exam.

WHEREAS, the Alabama Board of Nursing requires national certification in order to be licensed as an advanced practice nurse (Nurse Practitioner, Clinical Nurse Specialist, Nurse Anesthetist, and Nurse Midwife). Without national certification, our graduates will not be able to practice.

WHEREAS, without the DNP Troy University will no longer be able to offer the Family Nurse Practitioner or Clinical Nurse Specialist programs unless we have a collaborative agreement with an approved DNP program within the state.

WHEREAS, graduates of the DNP program can be certified to teach in any

Nursing program within the state and assist in meeting a significant shortage of nursing faculty at the state, regional and national levels.

WHEREAS, graduates of the DNP program will have the appropriate credentials to deliver health care services across Alabama.

THEREFORE BE IT RESOLVED, the Board of Trustees authorizes the development of a Doctor of Nursing Practice (DNP) and recommends that the university proceed with all appropriate approvals including the Alabama Commission on Higher Education and the Southern Association of Colleges and Schools.

BE IT FURTHER RESOLVED, that the Graduate Council of the University is authorized to approve courses of study which will form an appropriate and sufficient academic basis for the awarding of this degree.

• **Resolution No. 3—Approving Honorary Doctorate**

Senator Dial called upon Chancellor Hawkins to make brief comments on Resolution No. 3. Chancellor Hawkins stated that Mr. Tang Chai Yoong visited the University about a year ago and he has been very excited about Troy University. While visiting he was awarded an Honorary Citizenship. Chancellor Hawkins stated that Mr. Yoong established Institut Putra in Malaysia and the concept of that was to make sure that students who desire a higher education degree from Troy University and who cannot get a Visa to come directly to the United States are not delayed. Therefore, Mr. Yoong established a program in cooperation with University College and now we have several hundred students studying with us. The University has invited him to be with us next May for Commencement and the Chancellor recommends that the University be authorized to grant to Mr. Yoong the Honorary Degree of Doctor of Humane Letters.

Following Chancellor's Hawkins' comments, Mr. Higgins asked that Board members be provided a bio on Mr. Yoong at the appropriate time. This will be sent to Board members prior to the May Commencement.

Resolution No. 3

**ACTION: Senator Dial made a motion to approve Resolution No. 3.
Seconded by Mr. Higgins, Resolution No. 3 passed.**

Resolution No. 3

Awarding an Honorary Doctor of Humane Letters Degree to Mr. Tang Chai Yoong

WHEREAS, Troy University has created an international institution of higher learning with campuses and teaching sites around the world; and

WHEREAS, Troy University's success globally is due in large part to the collaboration and cooperation of several outstanding partner universities around the world, including Institut Putra in Malaysia; and

WHEREAS, Mr. Tang Chai Yoong, as President of Institut Putra and Executive Chairman of Kumpulan Langkawi Resources Group, has been instrumental in the success of Troy University's operation in Malaysia; and

WHEREAS, Mr. Tang Chai Yoong's leadership of Institut Putra and his devotion to the highest ideals of the academy are in keeping with Troy University's goals of providing high-quality education and exceptional service to its students around the world;

THEREFORE BE IT RESOLVED, that the Honorary Degree of Doctor of Humane Letters is hereby awarded to Tang Chai Yoong to be conferred at the commencement exercises for Troy University, Troy, Alabama, on May 11, 2007.

- **Resolution No. 4—Commending Retiring Faculty and Staff**

Senator Dial stated that Resolution No. 4 which follows commends retiring faculty and staff. There are a number of employees retiring and the Board would like to recognize them with an appropriate resolution.

Resolution No. 4

ACTION: Senator Dial moved for adoption of Resolution No. 4. Seconded by Mr. McGregor, Resolution No. 4 passed.

Resolution No. 4

Commending Retiring Faculty and Staff

WHEREAS, the following Troy University faculty and staff members retired on the specified date:

FACULTY: Ms. Claudia J. Enloe, Lecturer, University College, Ft. Walton Beach, Florida Site, January 1, 2007; Dr. Cynthia R. Lumpkin, Professor, College of Education, Dothan Campus, June 1, 2006; Mr. Michael W. Mullen, Research Coordinator, Department of Biological Sciences and Center for Environmental Research, Troy Campus, October 1, 2006; Dr. Philip H. Siegel, Professor, Sorrell College of Business, Montgomery Campus, October 1, 2006; Mr. Forrest H. Wood, Assistant Professor, College of Arts and Sciences, Dothan Campus, January 1, 2007; and Dr. James A. Whiteside, Eminent Scholar, Sports Medicine and Athletic Training, Troy Campus, August 1, 2006.

STAFF: Mrs. Dianne Cooper, Office Manager, Davis Theatre, Montgomery Campus, November 1, 2006; Mrs. Reta S. Cordell, Director of Graduate Admissions and Records, Dothan Campus, January 1, 2007; Mrs. Willie V. Dunn, Department Secretary, Department of Political Sciences, Troy Campus, December 1, 2006; Ms. Ruthie Jean Kirkland, Department Secretary, Enrollment Services, Dothan Campus, January 1, 2007; Ms. Carol H. Landry, Clerk III, University College, Eglin AFB Site, January 1, 2007; Mrs. Susan C. Pierce, Director, Student Involvement, Troy Campus, January 1, 2007; and Mr. Richard J. Thompson, Printer II, Creative Services, Troy Campus; November 1, 2006.

THEREFORE, BE IT RESOLVED that this Board express to these faculty and staff members sincere appreciation for loyal and conscientious service to the university and wish them health and happiness in their retirement.

BE IT FURTHER RESOLVED, that an appropriate certificate be sent to the aforementioned as evidence of this recognition of his/her service to the university.

C. Athletics, Mr. Allen Owen

- **Resolution No. 5—Commending Western Kentucky University**

Mr. Owen introduced a resolution commending Western Kentucky University on moving their football program from IAA to Division IA. Mr. Owen said that this would mean an enhancement in scheduling once they come on board in the Sun Belt Conference. Mr. Owen called upon Mr. Steve Dennis, Athletics Director, to make brief comments.

Mr. Dennis said the resolution before the Board today congratulates Western Kentucky. Western Kentucky will be the thirteenth team in the league and nine will be competing in the sport of football. Hopefully, in the future when we look at scheduling football games it will give us more flexibility in our schedule. Mr. Dennis said this is a great opportunity and we are very excited to have them in the Conference.

Resolution No. 5

ACTION: There being no further discussion, Mr. Owen moved for adoption of Resolution No. 5 which follows. Seconded by Mr. Drinkard, Resolution No. 5 was adopted.

Resolution No. 5

Commendation of Western Kentucky University

WHEREAS, Western Kentucky University, established in Bowling Green in 1906, enjoys a rich athletic tradition in all sports as a member institution of the National Collegiate Athletic Association; and

WHEREAS, the Hilltopper tradition includes the 2002 national football championship at the NCAA Division I-AA level; and

WHEREAS, Western Kentucky University's administration and Board of Regents have made the commitment to compete in intercollegiate football at the Division I level as an all-sports member of the Sun Belt Conference; and

WHEREAS, this decision reflects the desire of the WKU leadership to compete at the highest level of NCAA competition in all sports, thus advancing the University as a whole;

THEREFORE BE IT RESOLVED, that the Troy University Board of Trustees on the 18th day of November, 2006, does hereby officially commend Dr. Gary A. Ransdell, President of Western Kentucky University; Dr. Camden Wood Selig,

Director of Athletics; and the Western Kentucky University Board of Regents, the Honorable Robert Earl Fischer, Chair; for their foresight and vision in making this historic move that will benefit the University for generations to come.

VII. Other Business

Dr. D. Hawkins advised that officers of the Board of Trustees are elected every four years and he will appoint a Nominating Committee to present a slate of officers. Once that slate is presented, Dr. D. Hawkins said the floor will be open to any nominations and this will most likely to accomplished at the March meeting to be held in Dothan.

Dr. D. Hawkins also called attention to the goals set for the Board approximately five years ago. A copy of the goals was provided to Board members, and Dr. D. Hawkins talked about each goal. He also talked about a continuation of those goals and provided a handout outlining his comments. An outline of continued goals follows:

TROY UNIVERSITY BOARD OF TRUSTEES' GOALS As presented by Dr. Doug Hawkins November 18, 2006

Continue to grow as ONE GREAT UNIVERSITY with new initiative ideas in education; continue to push name recognition through our global presence, and continue to secure qualified faculty that share administration and board goals to be O.G.U.

Academics

- A. Continue to raise faculty salaries to Southeast level.
- B. Support separation of Arts and Sciences school to Science and Technology school.
- C. Support for College of Education to regain national recognition.
- D. Encourage all business students to schedule conversational Spanish, Chinese, or Russian.

Athletics

- A. Support Troy University capital campaign to secure a Trojan Arena for athletics, activities, and graduations.
- B. Rise to the top of the Sun Belt Conference—check on better conference with larger attendance record.

Other Goals

- A. Consider appointment of Health committee to study Troy University food program and lack of physical activities and physical education.
- B. Promote the completion of a four-lane connector highway linking U.S. Highway 231 with the western entrance of campus.

VIII. Adjournment

Dr. D. Hawkins called for a motion to adjourn.

ACTION: A motion was presented by Mr. Allen Owen and a second provided by Senator Dial. The motion to adjourn passed.

R. Douglas Hawkins, D.V.M.
President Pro Tempore of the Board of Trustees
Troy University

Jack Hawkins, Jr., Ph.D.
Secretary, Board of Trustees
and Chancellor, Troy University